Theewaterskloof
Municipality

# DRAFT TOP LAYER SDBIP FOR
# FINANCIAL YEAR

## Draft Toplayer Service Delivery Budget Implementation Plan for 2016/17

| Ignite | Directorate [R] | [illegible] | National Outcome [R] | National KPA [R] | Pre-determined Objective [R] | NDP Objective [R] | Strategic Objective [R] | KPI [R] | Unit of Measurement | Provincial Strategic Outcomes | Ward | Program Driver [R] | Baseline | POE | Annual Target | Q1 | Q2 | Q3 | Q4 | 2015/2016 | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | List | List | List | List | List | List | | 500 characters | 500 characters | List | | | 200 characters | 200 characters | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number |
| 1 | Office of the Municipal Manager | Executive and council | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Improved Communication and community involvement | Developing a capable and Development State | Good Governance and improve the auditing status of the Municipality | Report quarterly to Mayco on the implementation of the communication strategy | Number of reports submitted | Increasing social cohesion | 1 | Deputy Director: Office of MM | New | Minutes of Mayco | 3 | | 1 | 1 | 1 | | | | | |
| 2 | Office of the Municipal Manager | Executive and council | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Improved Communication and community involvement | Developing a capable and Development State | Good Governance and improve the auditing status of the Municipality | Report quarterly to Mayco on the implementation of the Customer Relations programme | Number of reports submitted | Increasing social cohesion | 1 | Deputy Director: Office of MM | New | Minutes of Mayco | 3 | | 1 | 1 | 1 | | | | | |
| 3 | Financial Services | Executive and council | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Compile Plan to address AG audit findings annually | Plan Completed | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Director: Finance | 1 | Minutes of Management meeting during which plan was approved | 1 | | | 1 | | | | | | |
| 4 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Submit bi-annual financial statements to Audit Committee | Number of Statements submitted | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Director: Finance | 1 | Minutes of Audit Committee | 2 | 1 | | 1 | | | | | | |
| 5 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Achieve a payment percentage of 95% by the end of 2017 | Payment% | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Director: Finance | 87 | Financial Statements | 92 | | | | 92 | | | | | |
| 6 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services) (30% by end of 2017) | Ratio achieved | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Director: Finance | 50 | Financial Statements 2015/16 Financial Year | 54 | | | | 54 | | | | | |
| 7 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure) The eventual target for this ratio is three times. | Ratio achieved | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Director: Finance | 1 | Financial Statements 2015/16 Financial Year | 1 | | | | 1 | | | | | |
| 8 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year) (%) The eventual target for this ratio is 12. | Ratio achieved | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Director: Finance | 11 | Financial Statements 2015/16 Financial Year | 11 | | | | 11 | | | | | |
| 9 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Provision of free basic water in terms of the equitable share requirements | No of indigent HH receiving free basic water | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager: Revenue | 3500 | Report from the financial system | 3500 | 3500 | 3500 | 3500 | 3500 | | | | | |
| 10 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Provision of free basic electricity in terms of the equitable share requirements | No of indigent HH receiving free basic electricity | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager. Revenue | 3500 | Report from the financial system | 1700 | 1700 | 1700 | 1700 | 1700 | | | | | |
| 11 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Provision of free basic refuse removal in terms of the equitable share requirements | No of indigent HH receiving free basic refuse removal | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager. Revenue | 3500 | Report from the financial system | 3500 | 3500 | 3500 | 3500 | 3500 | | | | | |
| 12 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Provision of free basic sanitation in terms of the equitable share requirements | No of indigent HH receiving free basic sanitation | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager: Revenue | 3500 | Report from the financial system | 3500 | 3500 | 3500 | 3500 | 3500 | | | | | |
| 13 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Provision of basic water to all formal households(registered debtors) in TWK municipal area | No of HH(registered debtors) with access to basic water supply | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager: Revenue | New | Municipal Accounts Report of registered debtors on the Abakus system as on 30 June | 3500 | | | | 3500 | | | | | |
| 14 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Provision of basic electricity to all formal households (registered debtors) in TWK municipal area | No of HH (registered debtors) with access to basic electricity | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager: Revenue | New | Municipal Accounts Report of registered debtors on the Abakus system as on 30 June | 1700 | | | | 1700 | | | | | |
| 15 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Provision of basic refuse removal and solid waste disposal to all formal households (registered debtors) atleast once a week in TWK municipal area | No of HH (registered debtors) with access to basic refuse removal | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager: Revenue | New | Municipal Accounts Report of registered debtors on the Abakus system as on 30 June | 3500 | | | | 3500 | | | | | |
| 16 | Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Work towards obtaining a clean audit | Developing a capable and Development State | Improved Sustainable Financial Management of the Theewaterskloof Municipality and Execute Legislative requirements | Provision of basic sanitation to all formal households in TWK municipal area | No of HH (registered debtors) with access to basic sanitation | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager: Revenue | New | Municipal Accounts Report of registered debtors on the Abakus system as on 30 June | 3500 | | | | 3500 | | | | | |
| 17 | Corporate Services | Corporate services | A responsive and accountable, effective and efficient local government system | Municipal Transformation and Institutional Development | Improved IT service and infrastructure | Developing a capable and Development State | Refine and improve the institutional capacity of the municipality | Review identified ICT policy annually and submit report to ICT Steering Committee | Number of reports on policies reviewed and submitted to ICT Steering Committee | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager:ICT | New | Minutes of meeting ICT Steering Committee | 1 | | | | 1 | | | | | |
| 18 | Corporate Services | Corporate services | A responsive and accountable, effective and efficient local government system | Municipal Transformation and Institutional Development | Improved IT service and infrastructure | Developing a capable and Development State | Refine and improve the institutional capacity of the municipality | Replace redundant computers | Rand value of approved budget spent | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager:ICT | R150 000 | Signed off invoices and asset register | 350 000 | | | | 350 000 | | | | | |
| 19 | Corporate Services | Corporate services | A skilled and capable workforce to support inclusive growth | Municipal Transformation and Institutional Development | Implement outcome based training strategies and programmes | Developing a capable and Development State | Refine and improve the institutional capacity of the municipality | Implement the workplace skills plan annually | 60 % of personnel identified trained | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager: Human Resources | 50 | Training stats kept and submitted to the SETA | 60 | | | | 60 | | | | | |
| 20 | Corporate Services | Corporate services | A responsive and accountable, effective and efficient local government system | Municipal Transformation and Institutional Development | Continuous review of policies and delegations and by-laws | Developing a capable and Development State | Refine and improve the institutional capacity of the municipality | Review identified policies annually and submit report to Management | Number of reports on policy reviewed and submitted to Management | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Manager: Human Resources | New | Minutes of Council Meeting | 1 | | | | 1 | | | | | |
| 21 | Corporate Services | Corporate services | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Improved Communication and community involvement | Developing a capable and Development State | Good Governance and improve the auditing status of the Municipality | Establishment of ward committees | Number of established Ward committees | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Councilor support | | Minutes of Council Meeting | 14 | | 14 | | | | | | | |
| 22 | Corporate Services | Corporate services | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Improved Communication and community involvement | Developing a capable and Development State | Good Governance and improve the auditing status of the Municipality | Number of functional Ward committees | Number of reports | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Councilor support | | Minutes of Council Meeting | 2 | | | 1 | 1 | | | | | |
| 23 | Corporate Services | Corporate services | A responsive and accountable, effective and efficient local government system | Municipal Transformation and Institutional Development | Continuous review of policies and delegations and by-laws | Developing a capable and Development State | Refine and improve the institutional capacity of the municipality | Review and update delegations annually | Updated delegations | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Legal Adviser | New | Minutes of Council Meeting | 1 | | | | 1 | | | | | |

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| Ignite | Directorate (R) | [illegible] | National Outcome (R) | National KPA (R) | [illegible] | IDP Objective (R) | Strategic Objective (R) | KPI (R) | Unit of Measurement | [illegible] | Ward | Program Driver (R) | Baseline | POE | [illegible] | Q1 | Q2 | Q3 | Q4 | 2015/2016 | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | List | List | List | List | List | List | List | 500 characters | 500 characters | List | [illegible] | List | 200 characters | 200 characters | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number |
| 24 | Corporate Services | Corporate services | A responsive and accountable, effective and efficient local government system | Municipal Transformation and Institutional Development | Continuous review of policies and delegations and by-laws | Developing a capable and Development State | Refine and improve the institutional capacity of the municipality | Review and update Council's role and responsibilities annually | Reviewed Council's roles and responsibilities | Mainstreaming sustainability and optimising resource-use efficiency | 1 | Legal Adviser | 1 | Minutes of Council Meeting | 1 | | | | 1 | | | | | |
| 25 | Technical Services | Waste water management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New sewerage reticulation system, RDP housing: Villiersdorp Phase 1 | %as per project Plan | Integrating service delivery for maximum impact | 6;7 | Manager: PMU | | Progress certificate from Consultant | 50 | | | | 50 | | | | | |
| 26 | Technical Services | Waste management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Upgrade Grabouw Waste Treatment Plant | %implementation as per project plan | Integrating service delivery for maximum impact | 9;10;11;12;13;14 | Manager: PMU | | Mechanical works: taking over Certificate | 50 | | | | 50 | | | | | |
| 27 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New bulk water connector pipe line for the low-cost housing development at New Frans | Phases completed as per project plan | Integrating service delivery for maximum impact | 7 | Manager: PMU | 100 | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 28 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Water source investigation | Investigation report | Integrating service delivery for maximum impact | 7 | Manager: PMU | 100 | Signed report | 100 | | | | 100 | | | | | |
| 29 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New bulk water connector pipe line for the low-cost housing development at Water Works | Phases completed as per project plan | Integrating service delivery for maximum impact | 10 | Manager: PMU | 100 | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 30 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New bulk water connector pipe line for the low-cost housing development at Erf 289 | Phases completed as per project plan | Integrating service delivery for maximum impact | 1 | Manager: PMU | 100 | Issuing of Instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 31 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Water source development | Report | Integrating service delivery for maximum impact | 4 | Manager: PMU | 100 | Progress report | 100 | | | | 100 | | | | | |
| 32 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New bulk water system for the proposed low cost housing development | Phases completed as per project plan | Integrating service delivery for maximum impact | 6 | Manager: PMU | 100 | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 33 | Technical Services | Waste water management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Upgrade of the Villiersdorp existing Waste Water Treatment Works:Civils Contract (Works) | completion as per project plan | Integrating service delivery for maximum impact | 6;7 | Manager: PMU | 100 | Bid adjudication minutes & Advert | 100 | | | 30 | 100 | | | | | |
| 34 | Technical Services | Environmental protection | Protection and enhancement of environmental assets and natural resources | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Improved environmental management | Public awareness of recycling and composting | approved implementation plan | Integrating service delivery for maximum impact | 1 | Manager Water & Waste Water | 1 | Management Minutes | 1 | | 1 | | | | | | | |

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| Ignite | Directorate [R] | GFS Classification | National Outcome [R] | National KPA [R] | Pre-determined Objective [R] | [illegible] | [illegible] Objective [R] | KPI [R] | Unit of Measurement | [illegible] | Ward | Program Driver [R] | Baseline | POE | Annual Target | Q1 | Q2 | Q3 | Q4 | 2015/2016 | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | List | List | List | List | List | List | List | 500 characters | 500 characters | List | [illegible] | List | 200 characters | 200 characters | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number |
| 35 | Technical Services | Waste water management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Extension of Waste Transfer Station: Grabouw | %as per project Plan | Integrating service delivery for maximum impact | 10;11;12; 13;14 | Manager: PMU | 100 | Progress report | 50 | | | | 50 | | | | | |
| 36 | Technical Services | Waste water management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Replacement of exisiting bulk sewer pipeline between Caledon/Middlyton and Waste Treatment Works | %as per project Plan | Integrating service delivery for maximum impact | 4 | Manager: PMU | 100 | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 37 | Technical Services | Waste water management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Upgrading of bulk sewerage network | %as per project Plan | Integrating service delivery for maximum impact | 7 | Manager: PMU | 100 | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 38 | Technical Services | Waste water management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New bulk sewer pipe line for low -cost housing development at Water Works | %as per project Plan | Integrating service delivery for maximum impact | 10 | Manager: PMU | 100 | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 39 | Technical Services | Waste water management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New bulk sewer system low -cost housing development at Erf 289 | %as per project Plan | Integrating service delivery for maximum impact | 1 | Manager: PMU | 100 | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 40 | Technical Services | Waste water management | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New bulk sewer system for the proposed low-cost housing development | %as per project Plan | Integrating service delivery for maximum impact | 7 | Manager: PMU | 100 | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |
| 41 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Limit water losses to less than 20% | % of unaccounted for water | Integrating service delivery for maximum impact | 1 | Manager: Civil services | 15 | Report received from the Department Finance | 24% | | | | 24 | | | | | |
| 42 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Report on the water loss reduction initiatives as per project plan | Quarterly reporting to Management | Integrating service delivery for maximum impact | 1 | Manager: Civil services | New | Management Minutes | 3 | | 1 | 1 | 1 | | | | | |
| 43 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | New water connector pipe Phukom Housing, Villiersdorp | %as per project plan | Integrating service delivery for maximum impact | 6;7 | Manager: PMU | | Completion certificate | 50 | | | | 50 | | | | | |
| 44 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Upgrade of the stormwater systems in the TWK municipal area | %as per project plan | Integrating service delivery for maximum impact | 1 | Manager: PMU | | Issuing of instruction (March) Progress certificate(June) | 100 | | | 30 | 100 | | | | | |

# Draft Toplayer Service Delivery Budget Implementation Plan for 2016/17

| Ignite | Directorate (R) | IDP Classification | National Outcome (R) | National KPA (R) | Pre-determined Objective (R) | NDP Objective (R) | STRATEGIC Objective (R) |
|---|---|---|---|---|---|---|---|
| | List | List | List | List | List | List | List |
| 45 | Technical Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |
| 47 | Operational Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Infrastucture and bulk upgrades | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |
| 48 | Technical Services | | | | Conserve the natural environment and improve the quality of our living environment | Environmental Sustainability and Resilience | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |
| 49 | Technical Services | | | | Conserve the natural environment and improve the quality of our living environment | Environmental Sustainability and Resilience | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs. make provision for developmental strategies and improve sustainability in the process |
| 50 | Operational Services | Water | An effective, competitive and responsive economic infrastructure network | Basic Service Delivery | Infrastucture and bulk upgrades | Economy and Development | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |
| 51 | Operational Services | Public safety | All people in south Africa protected and feel safe | Basic Service Delivery | Implementation of Law Enforcement Strategy | Building Safer Communities | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |
| 52 | Operational Services | Public safety | All people in south Africa protected and feel safe | Basic Service Delivery | Implementation of Law Enforcement Strategy | Building Safer Communities | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |
| 53 | Operational Services | Planning and development | Sustainable human settlements and improved quality of household life | Basic Service Delivery | The replication of sustainable concepts and methodologies developed as part of the Grabouw Sustainable Development Initiative | Nation Building and Social Cohesion | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |
| 54 | Development Services | Planning and development | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Improved Communication and community involvement | Nation Building and Social Cohesion | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |
| 55 | Development Services | Planning and development | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Implement the Youth Development Strategy in line with National programs such as EPWP, CWP and the youth entrepreneurial project | Nation Building and Social Cohesion | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process |

| Ignite | KPI (R) | Unit of Measurement | Provincial Strategic Outcome | Ward | Program Driver (R) | Baseline | POE | Annual Target | Q1 | Q2 | Q3 | Q4 | 2015/2016 | 2016/2017 | 2017/2018 | 2018/2019 | 2019/20 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | 500 characters | 500 characters | List | Multi Sel | List | 200 characters | 200 characters | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number |
| 45 | New waste transfer station Caledon | %as per project plan | Integrating service delivery for maximum impact | 4;5 | Manager: PMU | | Progress report | 50 | | | | 50 | | | | | |
| 47 | Implement water losses initiatives in all towns | Number of reports | Integrating service delivery for maximum impact | 1 | Director: Operational Services | 8 | Management minutes | 3 | | 1 | 1 | 1 | | | | | |
| 48 | Extension of Cemetery in Caledon | %as per project plan | Integrating service delivery for maximum impact | 5:06 | Manager: PMU | | Issuing of instruction (March) Progress certificate(June) | | | | | | | | | | |
| 49 | Extension of Cemetery in Grabouw | %as per project plan | Integrating service delivery for maximum impact | 9;10;11;12;13;14 | Manager: PMU | | Issuing of instruction (March) Progress certificate(June) | | | | | | | | | | |
| 50 | Develop scheduled maintenence programs per town with respect to water networks, sanitation networks, Roads & Stormwater, Sports and buildings. | Number of Maintenance Programs | Integrating service delivery for maximum impact | 1 | Director: Operational Services | 5 | Minutes of Portfolio | 5 | 5 | | | | | | | | |
| 51 | Submit quarterly progress reports on the implementation of the law enforcement strategy to the portfolio committee for public safety | Number of reports submitted | Increasing safety | 1 | Director: Operational Services | 4 | Minutes of Portfolio committee | 3 | | 1 | 1 | 1 | | | | | |
| 52 | Establishment of community safety forum | Communtiy Safety forums established | Increasing safety | 1 | Manager: Traffic | New | Signed TOR | 2 | | 1 | | 1 | | | | | |
| 53 | Submit report on VPUU | Quarterly report | Integrating service delivery for maximum impact | 6;7 | Program manager Sustainable Development | New | Portfolio minutes | 4 | 1 | 1 | 1 | 1 | | | | | |
| 54 | Implementation of LED strategy | Quarterly Report on Implemetation to portfolio | Integrating service delivery for maximum impact | 1 | Manager: LED | New | Portfolio minutes | 3 | | 1 | 1 | 1 | | | | | |
| 55 | Number of work opportunities created through LED (EPWP) | Progress Report | Integrating service delivery for maximum impact | 1 | Manager: LED | New | Progress report to District | 380 | | | | 380 | | | | | |

# Draft Toplayer Service Delivery Budget Implementation Plan for 2016/17

| Ignite | Directorate [R] | KPI Classification | National Outcome [R] | National KPA [R] | Pre-determined Objective [R] | NDP Objective [R] | STRATEGIC Objective [R] | KPI | Unit of Measurement | Provincial Strategic Outcomes | Ward | Program Driver [R] | Baseline | POE | Annual Target | Q1 | Q2 | Q3 | Q4 | 2015/2016 | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | List | List | List | List | List | List | List | 500 characters | 500 characters | List | Mun Ref | List | 200 characters | 200 characters | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number |
| 56 | Development Services | Housing | Sustainable human settlements and improved quality of household life | Basic Service Delivery | Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites | Transforming Human Settlements | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Implementation of Housing Pipeline | Quarterly report on Housing Pipeline to Housing Steering Committee | Developing integrated and sustainable human settlements | 1 | Manager: Housing | New | Housing Steering Committee Minutes | 3 | | 1 | 1 | 1 | | | | | |
| 57 | Development Services | Housing | Sustainable human settlements and improved quality of household life | Basic Service Delivery | Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites | Transforming Human Settlements | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Reporting on status of conveyencing implementation plan | Number of reports submitted to Housing Steering Committee | Developing integrated and sustainable human settlements | 1 | Manager: Housing | | Housing Steering Committee Minutes | 3 | | 1 | 1 | 1 | | | | | |
| 58 | Development Services | Housing | Sustainable human settlements and improved quality of household life | Basic Service Delivery | Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites | Transforming Human Settlements | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Transfer of Title Deeds to beneficiaries w.r.t historic projects (municipal land) | Report on number of title deeds issued | Developing integrated and sustainable human settlements | 1 | Manager: Housing | | Portfolio minutes | 100 | | 50 | | 50 | | | | | |
| 59 | Development Services | Housing | Sustainable human settlements and improved quality of household life | Basic Service Delivery | Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites | Transforming Human Settlements | Infrastructure and bulk upgrades, replacements and expansions in order to address infrastructure and bulk services backlogs, make provision for developmental strategies and improve sustainability in the process | Implementation of Housing Pipeline | %of budget(Capital & Operational) spent in lin with Provincial allocation | Developing integrated and sustainable human settlements | 1 | Manager: Housing | | Section 71 Report minutes | 100 | 17 | 53 | 92 | 100 | | | | | |
| 60 | Development Services | Planning and development | A responsive and accountable, effective and efficient local government system | Local Economic Development | Continuous review of policies and delegations and by-laws | Economy and Development | Creating and enabling environment favourable for economic and human development in a sustainable manner | Local Economic Development Open Day (Buy Local Campaign) | Database of Local Suppliers/manufactures and tourism product owners | Integrating service delivery for maximum impact | 1 | Manager: LED | New | Advertisement and Database | 1 | | | | 1 | | | | | |
| 61 | Development Services | Planning and development | A responsive and accountable, effective and efficient local government system | Basic Service Delivery | Manage the municipality's natural resources (Reserves, public open spaces, waterways) | Environmental Sustainability and Resilience | Good Governance and Improve the auditing status of the Municipality | Approval of building delegations | Approved deligations | Mainstreaming sustainability and optimising resource-use efficiency | 1 | | | Approved delegations | 1 | | | 1 | | | | | | |
| 62 | Development Services | Planning and development | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Manage the municipality's natural resources (Reserves, public open spaces, waterways) | Environmental Sustainability and Resilience | Improved environmental management | Heritage Study: Greyton | Approved Greyton Heritage study | Mainstreaming sustainability and optimising resource-use efficiency | 3 | | | Approved study | 1 | | | | 1 | | | | | |
| 63 | Development Services | Planning and development | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Continuous review of policies and delegations and by-laws | Developing a capable and Development State | Good Governance and Improve the auditing status of the Municipality | Adoption of Oversight report of Annual Report | Adoption of Oversight report of Annual report | Integrating service delivery for maximum impact | 1 | Manager: IDP | 1 | Minutes of Council Meeting | 1 | | | 1 | | | | | | |
| 64 | Internal Audit | Executive and council | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Work towards obtaining a clean audit | Developing a capable and Development State | Good Governance and Improve the auditing status of the Municipality | Execute the Internal Audit Programme | Number of audits completed | Integrating service delivery for maximum impact | 1 | Chief Audit Executive | 39 | Minutes of Audit Committee | 33 | 7 | 9 | 8 | 9 | | | | | |
| 65 | Internal Audit | Executive and council | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation | Work towards obtaining a clean audit | Developing a capable and Development State | Good Governance and Improve the auditing status of the Municipality | Audit the action plan to address AG findings annually | Number of audits completed | Integrating service delivery for maximum impact | 1 | Chief Audit Executive | 1 | Minutes of the management meeting | 1 | | | | 1 | | | | | |

Theewaterskloof
Municipality

# DRAFT CAPITAL BUDGET FOR 2016/17 FINANCIAL YEAR

# Draft Capital projects for the 2016/17 financial year

| Ref | Directorate | Sub Directorate (X) | GFS Classification (X) | Project name (X) | Project Description | Planned Start Date (X) | Planned Completion Date | Ward (X) | July | August | September | October | November | December | January | February | March | April | May | June | Total | Budget | Diff | Budget Year | | Budget Year +1 | | Budget Year +2 | | Budget Year +3 | | Budget Year +4 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Ignite | Directorate | List | List | 200 characters | 65000 characters | YYYY/MM/DD | YYYY/MM/DD | Mun Ref separated | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | | | | [illegible] | [illegible] | [illegible] | [illegible] | [illegible] | [illegible] | [illegible] | [illegible] | [illegible] | [illegible] |
| 1 | Technical Services | Cemeteries and Crematoriums | Environmental protection | Expansion of cemetery: Caledon | Expansion of cemetery: Caledon | 2016/07/01 | 2017/06/31 | 4 | | | | | | | | | | | | | 0.00 | 0.00 | 0.00 | | 400,000 | | 400000 | | | | | | |
| 2 | Technical Services | Cemeteries and Crematoriums | Environmental protection | Expansion of cemetery: Grabouw | Expansion of cemetery: Grabouw | 2016/07/01 | 2017/06/31 | 8,10,11,12, 13 | | | | | | | | | | | | | 0.00 | 0.00 | 0.00 | | 400000 | | 400000 | | | | | | |
| 3 | Technical Services | Civil: Roads and Storm Water | Roads | Upgrading of storm water system in the TWK municipal area | Upgrading of storm water system in the TWK municipal area | 2016/08/01 | 201/05/31 | 1 | | 36320 | 150000 | 200000 | 200000 | 100000 | 130000 | 200000 | 200000 | 200000 | 110000 | 0 | 1526320.00 | 1526320.00 | 0.00 | | 1526320 | | 4600000 | | | | 500000 | | |
| 4 | Technical Services | Water | Water | New bulk water connector pipeline for the low-cost housing development at New Frans | New bulk water connector pipeline for the low-cost housing development at New Frans | 2016/12/01 | 2017/06/30 | 7 | 0 | 0 | 0 | 0 | 0 | 49340 | 170000 | 350000 | 300000 | 300000 | 265260 | 0 | 1434600.00 | 1434600.00 | 0.00 | | 1434600 | | | | | | | | |
| 5 | Technical Services | Water | Water | Water source investigation | Water source investigation | 2017/03/01 | 2017/06/30 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50000 | 75000 | 75000 | 19300 | 219300.00 | 219300.00 | 0.00 | | 219300 | | | | | | | | |
| 6 | Technical Services | Water | Water | New bulk water connector pipeline for the low-cost housing development at Water Works | New bulk water connector pipeline for the low-cost housing development at Water Works | 2016/08/01 | 2016/12/31 | 1 | 0 | 88600 | 100000 | 100000 | 100000 | 50000 | 0 | 0 | 0 | 0 | 0 | 0 | 438600.00 | 438600.00 | 0.00 | | 438600 | | | | | | | | |
| 8 | Technical Services | Water | Water | New bulk water pipe line for low-cost housing development at Erf 289 | New bulk water pipe line for low-cost housing development at Erf 289 | 2016/07/01 | 2016/11/30 | 1 | | 48600 | 80000 | 80000 | 80000 | 40000 | 45000 | 65000 | 500000 | 500000 | 0 | 0 | 1438600.00 | 1438600.00 | 0.00 | | 1438600 | | | | | | | | |
| 7 | Technical Services | Water | Water | Water source development | Water source development | 2016/08/01 | 2017/04/30 | 4 | 19300 | 50000 | 50000 | 50000 | 50000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 219300.00 | 219300.00 | 0.00 | | 219300 | | | | | | | | |
| 9 | Technical Services | Water | Water | New bulk water system for the proposed low-cost housing development at Destiny Farm | New bulk water system for the proposed low-cost housing development at Destiny Farm | 2017/01/01 | 2017/05/31 | 5;6 | 0 | 0 | 0 | 0 | 0 | 0 | 94040 | 130000 | 130000 | 130000 | 130000 | 0 | 614040.00 | 614040.00 | 0.00 | | 614040 | | | | | | | | |
| 10 | Technical Services | Electricity | Electricity | Upgrading en replacement of 11kV ringfeed in central business area (Victoriastreet) | Upgrading en replacement of 11kV ringfeed in central business area (Victoriastreet) | 2016/09/01 | 2017/05/31 | 4 | 0 | 0 | 100000 | 0 | 0 | 0 | 0 | 500000 | 500000 | 400000 | 350000 | 0 | 1850000.00 | 1850000.00 | 0.00 | | 1850000 | | | | | | | | |
| 11 | Technical Services | Electricity | Electricity | Replace miniasture substation in Basil Newmarkstreet | Replace miniasture substation in Basil Newmarkstreet | 2016/09/01 | 2017/02/28 | 4 | 0 | 0 | 30000 | 0 | 0 | 0 | 0 | 470000 | 0 | 0 | 0 | 0 | 500000.00 | 500000.00 | 0.00 | | 500000 | | | | | | | | |
| 12 | Technical Services | Electricity | Electricity | Electrification of Santa | Electrification of Santa | 2016/07/01 | 2017/06/30 | 3;4 | 0 | 650000 | 650000 | 650000 | 650000 | 650000 | 650000 | 650000 | 650000 | 650000 | 650000 | 0 | 6500000.00 | 6500000.00 | 0.00 | | 6500000 | | | | | | | | |
| 13 | Technical Services | Electricity | Electricity | Replace Switchgear in MS industial | Replace Switchgear in MS industial | 2016/11/01 | 2017/04/30 | 5;6 | 0 | 0 | 0 | 0 | 50000 | 0 | 0 | 600000 | 100000 | 100000 | 0 | 0 | 850000.00 | 850000.00 | 0.00 | | 850000 | | | | | | | | |
| 14 | Technical Services | Electricity | Electricity | Replace and upgrade network, De La Vigne | Replace and upgrade network, De La Vigne | 2016/08/01 | 2017/03/31 | 1 | 0 | 0 | 0 | 0 | 30000 | 0 | 0 | 200000 | 100000 | 100000 | 30000 | 0 | 460000.00 | 460000.00 | 0.00 | | 460000 | | | | | | | | |
| 15 | Technical Services | Electricity | Electricity | High mast lighting for low-cost housing development | High mast lighting for low-cost housing development | 2016/12/01 | 2017/05/31 | 8;10;11;12; 13 | 0 | 133510 | 230000 | 230000 | 230000 | 130000 | 130000 | 230000 | 90000 | 0 | 0 | 0 | 1403510.00 | 1403510.00 | 0.00 | | 1403510 | | | | | | | | |
| 16 | Technical Services | Civil. Water, Sanitation and Sewerage | Waste Water Management | Replacement of existing bulk sewer pipe line between Caledon/Myddleton and the Waste Water Treatment Works | Replacement of existing bulk sewer pipe line between Caledon/Myddleton and the Waste Water Treatment Works | 2017/01/01 | 2017/05/31 | 3;4 | 0 | 0 | 0 | 0 | 0 | 1750000 | 1750000 | 3500000 | 2201750 | 1750000 | 515845 | 0 | 11467595.00 | 11467595.00 | 0.00 | | 11467595 | | | | | | | | |
| 17 | Technical Services | Civil: Water, Sanitation and Sewerage | Waste Water Management | New bulk sewer pipe line for low-cost housing development at Water Works in Grabouw | New bulk sewer pipe line for low-cost housing development at Water Works in Grabouw | 2016/07/01 | 2017/05/31 | 8,10,11,12, 13, | 0 | 0 | 0 | 0 | 0 | 0 | 100000 | 150000 | 200000 | 200000 | 51750 | | 701750.00 | 701750.00 | 0.00 | | 701750 | | | | | | | | |
| 18 | Technical Services | Civil Water, Sanitation and Sewerage | Waste Water Management | New bulk sewer system for low-cost housing development at Erf 289 | New bulk sewer system for low-cost housing development at Erf 289 | 2017/01/01 | 2017/06/30 | 8,10,11,12, 13 | | | | 100000 | 200000 | 100000 | 100000 | 150000 | 200000 | 202630 | 273287 | | 1325917.00 | 1325917.00 | 0.00 | | 1325917 | | | | | | | | |
| 19 | Technical Services | Civil: Water, Sanitation and Sewerage | Waste Water Management | New bulk sewer system for the proposed low-cost development at Destiny Farm | New bulk sewer system for the proposed low-cost development at Destiny Farm | 2016/09/01 | 2017/06/30 | 8,10,11,12, 13 | 400000 | 500000 | 500000 | 500000 | 500000 | 350000 | 400000 | 500000 | 500000 | 500000 | 534340 | | 5184340.00 | 5184340.00 | 0.00 | | 5184340 | | 2000000 | | 4625000 | | | | |
| 20 | Technical Services | Waste Management | Waste Management | New Waste Transfer Station | New Waste Transfer Station | 2016/07/01 | 2017/06/30 | 3;4 | 0 | 0 | 0 | 0 | 0 | 0 | 100000 | 232000 | 232000 | 232000 | 232000 | 77260 | 1105260.00 | 1105260.00 | 0.00 | | 1105260 | | | | | | | | |
| 21 | Technical Services | Waste Management | Waste Management | Upgrade Waste Transfer Station | Upgrade Waste Transfer Station | 2016/05/01 | 2016/05/31 | 8,10,11,12, 13 | 0 | 0 | 100000 | 230710 | 250000 | 150000 | 150000 | 250000 | 300000 | 300000 | 300000 | 250000 | 2280710.00 | 2280710.00 | 0.00 | | 2280710 | | | | | | | | |
| 22 | Development Services | Housing | Housing | Low cost housing projects | Low cost housing projects | 2016/08/01 | 2016/10/31 | 1 | | 655696 | 655696 | 655696 | 655696 | 655696 | 655696 | 655696 | 655696 | 655696 | 655696 | 655696 | 7212656.00 | 7212660.00 | 4.00 | | 7212660 | | | | | | | | |
| 23 | Financial Services | Director: Financial Services | Budget and Treasury office | Inventory Items | Inventory Items | 2016/12/01 | 2016/12/31 | 1 | | | | 20148 | | | | 20149 | | | | | 40296.00 | 40296.90 | 0.90 | | 40296.9 | | | | | | | | |
| 24 | Executive and Council | Municipal Mananger | Executive and council | Inventory Items | Inventory Items | 2016/09/01 | 2017/06/30 | 1 | | | | | 10000 | | | | | | | | 10000.00 | 10000.00 | 0.00 | | 10000 | | | | | | | | |
| 25 | Technical Services | Director: Technical Services | Executive and council | Inventory Items | Inventory Items | 2016/10/01 | 2016/12/31 | 1 | | | | 46250 | | 46250 | 46250 | | | | 49750 | | 188500.00 | 188500.00 | 0.00 | | 188500 | | | | | | | | |
| 26 | Development Services | Director: Development Services | Planning and Development | Inventory Items | Inventory Items | 2016/08/01 | 2017/03/31 | 1 | | | | | | | | | | | | | 0.00 | 0.00 | 0.00 | | 0 | | | | | | | | |
| 27 | Development Services | Traffic | Community and Social Services | Inventory Items | Inventory Items | 2016/12/01 | 2017/05/31 | 1 | | | 40000 | | | 40000 | | 40000 | | 40000 | | | 160000.00 | 160000.00 | 0.00 | | 160000 | | | | | | | | |
| 28 | Operational Services | Director: Operational Services | Executive and council | Inventory Items | Inventory Items | 2016/12/01 | 2017/04/30 | 1 | | | 48571 | 48571 | 48571 | 48571 | 48571 | 97143 | | | | | 339997.00 | 340000.00 | 3.00 | | 340000 | | | | | | | | |
| 29 | Operational Services | Director: Operational Services | Executive and council | Inventory Items | Inventory Items | 2017/03/01 | 2017/03/31 | 1 | | | 75000 | | | | 75000 | | | | | | 150000.00 | 150000.00 | 0.00 | | 150000 | | | | | | | | |
| 30 | Executive and Council | Internal Audit | Executive and council | Inventory Items | Inventory Items | 2016/09/01 | 2016/12/31 | 1 | | | | | | | | | | | | | 0.00 | 0.00 | 0.00 | | 0 | | | | | | | | |
| 31 | Corporate Services | Director:Corporate Services | Executive and council | Inventory Items | Inventory Items | 2016/09/01 | 2017/05/31 | 1 | | 28800 | 28800 | 28800 | 28800 | 29100 | | | | | | | 144300.00 | 144300.00 | 0.00 | | 144300 | | | | | | | | |
| 32 | Corporate Services | IT | Executive and council | Inventory Items | Inventory Items | 2016/10/01 | 2017/04/30 | 1 | | | | | | | 102000 | 102000 | 102000 | 102000 | 102000 | | 510000.00 | 510000.00 | 0.00 | | 510000 | | | | | | | | |
| 33 | Operational Services | Director: Operational Services | Executive and council | Inventory Items | Inventory Items | 2016/12/01 | 2017/02/28 | 8,9,10,11,1 2,13 | | 64000 | 64000 | 64000 | 64000 | 64000 | | | | | | | 320000.00 | 320000.00 | 0.00 | | 320000 | | | | | | | | |
| 34 | Operational Services | Director. Operational Services | Executive and council | Inventory Items | Inventory Items | 2016/12/01 | 2017/02/28 | 1 | | | | | 100000 | | 100000 | | | | | | 200000.00 | 200000.00 | 0.00 | | 200000 | | | | | | | | |
| 35 | Operational Services | Director: Operational Services | Executive and council | Inventory Items | Inventory Items | 2016/12/01 | 2017/02/28 | 1 | | 77750 | 77750 | 77750 | 77750 | 77750 | 77750 | 77750 | 77750 | 77750 | 77750 | | 777500.00 | 777500.00 | 0.00 | | 777500 | | | | | | | | |
| 36 | Technical Services | Electricity | Electricity | Inventory Items | Inventory Items | 2016/12/01 | 2017/02/28 | 1 | | 44975 | 44975 | 44975 | 44975 | | | | | | | | 179900.00 | 179900.00 | 0.00 | | 179900 | | | | | | | | |
| 37 | Development Services | Library and Archives | Community and Social Services | Inventory Items | Inventory Items | 2016/12/01 | 2017/02/28 | 1 | | | | | | | 0 | 206500 | 206500 | 206500 | 206500 | | 826000.00 | 826000.00 | 0.00 | | 826000 | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | 50578998.90 | | | | | | | | | | | |

Theewaterskloof
Municipality

# DRAFT REVENUE BY SOURCE 2016/17 FINANCIAL YEAR

## Draft Revenue by Source for the 2016/17 financial year

| Ignite Ref | Line Item (200 chars) | July | August | September | October | November | December | January | February | March | April | May | June | TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | 200 characters | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | |
| 1 | Property rates | 3,074,242 | 11,190,292 | 9,801,078 | 7,048,631 | 3,027,634 | 3,771,566 | 3,695,897 | 3,673,188 | 5,591,671 | 3,329,461 | 3,952,437 | 5,136,256 | 63292353 |
| 2 | Property rates - penalties & collection charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | Service charges - electricity revenue | 5,746,039 | 5,655,778 | 5,863,956 | 5,465,111 | 4,639,807 | 4,576,642 | 5,181,825 | 5,090,002 | 5,218,912 | 4,290,887 | 4,932,108 | 4,505,036 | 61166103 |
| 4 | Service charges - water revenue | 2,110,479 | 2,137,536 | 1,726,160 | 2,741,872 | 3,025,447 | 1,750,128 | 3,027,327 | 2,570,273 | 2,958,899 | 2,618,261 | 2,490,141 | 8,521,776 | 35678299 |
| 5 | Service charges - sanitation revenue | 958,825 | 1,028,703 | 917,052 | 1,017,350 | 944,779 | 1,242,525 | 1,302,342 | 995,122 | 1,204,211 | 1,329,058 | 1,269,437 | 6,356,694 | 18566098 |
| 6 | Service charges - refuse revenue | 1,176,965 | 1,183,229 | 1,126,382 | 1,351,483 | 1,101,110 | 1,161,823 | 1,346,619 | 1,178,175 | 1,406,441 | 1,289,560 | 1,339,127 | 7,037,991 | 20698905 |
| 7 | Service charges - other | 2,995 | 41,933 | 36,518 | 4,799 | 46,502 | 18,890 | 19,385 | 4,939 | 13,313 | 21,030 | 57,744 | 11,113 | 279161 |
| 8 | Rental of facilities and equipment | 109,849 | 147,734 | 117,433 | 113,434 | 214,056 | 140,192 | 52,895 | 117,775 | 145,843 | 153,505 | 100,593 | 210,080 | 1623389 |
| 9 | Interest earned - external investments | 184,153 | 267,418 | 286,113 | 256,464 | 299,469 | 531,072 | 378,171 | 436,742 | 733,440 | 439,086 | 404,659 | 783,213 | 5000000 |
| 10 | Interest earned - outstanding debtors | 539,443 | 556,977 | 570,262 | 572,107 | 660,450 | 523,648 | 623,935 | 702,100 | 670,291 | 603,000 | 612,578 | 577,449 | 7212240 |
| 11 | Dividends received | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 12 | Fines | 2,769,605 | 2,928,565 | 2,707,597 | 3,566,925 | 2,962,170 | 2,492,355 | 1,922,932 | 1,466,957 | 1,428,662 | 1,248,065 | 1,156,394 | 2,394,338 | 27044565 |
| 13 | Licences and permits | 23,745 | 867,603 | 793,842 | 52,506 | 13,683 | 688,686 | 0 | 52,426 | 13,755 | 25,535 | 45,725 | 20,398 | 2597904 |
| 14 | Agency services | 200169 | 249273 | 211327 | 282192 | 242459 | 237293 | 257271 | 256576 | 237781 | 191215 | 226159 | 222027 | 2813742 |
| 15 | Transfers recognised - operational | 50601210 | 1883637 | 1647633 | 3810306 | 555382 | 33769067 | 370255 | 5255991 | 28732981 | 3777878 | 158465 | -1.000000015 | 130562804 |
| 16 | Other revenue | 508079 | 291075 | 391937 | 351345 | 93310 | 372881 | 308187 | 161959 | 17714 | -39256 | 249455 | 856905 | 3563591 |
| 17 | Gains on disposal of PPE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 18 | Transfers recognised - capital | 1584864 | 495602 | 714357 | 10282348 | 4716327 | 0 | 723637 | 1544348 | 11649705 | 44989 | 0 | 2609360 | 34365537 |
| | TOTAL | R 69,590,662 | R 28,925,355 | R 26,911,647 | R 36,916,873 | R 22,542,585 | R 51,276,768 | R 19,210,678 | R 23,506,573 | R 60,023,619 | R 19,322,274 | R 16,995,022 | R 39,242,635 | R 414,464,691 |

Theewaterskloof
Municipality

# DRAFT MONTHLY CASHFLOW FOR 2016/17 FINANCIAL YEAR

# Draft Monthly Cashflow for the 2016/17 Financial year

| Unit | Directorate | List | List | INCOME | EXPENDITURE | CAPITAL |
|---|---|---|---|---|---|---|
| 1 | Corporate Services | Director:Corporate Services | Corporate Services | 3,339 | 20,774,913 | 144300 |
| 6 | Corporate Services | Council Support | Executive and council | 113,000 | 16,784,229 | 0 |
| 17 | Technical Services | Director: Technical Services | Corporate Services | 1,105,000 | 12,945,680 | 188500 |
| 29 | Operational Services | Director Operational Services | Executive and council | 0 | 12,421,005 | 1787500 |
| 31 | Executive and Council | Municipal Mananger | Executive and council | 105,000 | 4,010,701 | 10000 |
| 25 | Financial Services | Director-Financial Services | Budget and Treasury office | 65,841,081 | 34,959,821 | 40296.9 |
| 33 | Financial Services | Property Rates | Budget and Treasury office | 84,775,798 | 3,894,056 | 0 |
| 2 | Corporate Services | Human Resources | Corporate Services | 1,226,341 | 8,343,787 | 0 |
| 5 | Corporate Services | IT | Corporate Services | 0 | 6,433,835 | 510000 |
| 34 | Development Services | Property Services | Corporate Services | 1,632,380 | 14,044,511 | 0 |
| 32 | Executive and Council | Internal Audit | Budget and Treasury office | 0 | 1,903,120 | 0 |
| 14 | Development Services | Town Planning | Planning and Development | 596,429 | 5,405,549 | 0 |
| 13 | Development Services | IDP | Planning and Development | 212,000 | 1,571,591 | 0 |
| 12 | Development Services | Local Economic Development | Planning and Development | 0 | 1,610,483 | 0 |
| 10 | Development Services | Property Management | Planning and Development | 0 | 1,801,205 | 0 |
| 35 | Development Services | Building Control | Planning and Development | 1,536,041 | 1,193,378 | 0 |
| 8 | Development Services | Director: Development Services | Corporate Services | 0 | 3,773,617 | 0 |
| 36 | Development Services | Library and Archives | Community and Social Services | 7,635,474 | 7,516,387 | 826000 |
| 37 | Technical Services | Cemeteries and Crematoriums | Community and Social Services | 530,000 | 637,548 | 0 |
| 9 | Development Services | Housing | Housing | 51,577,000 | 50,187,896 | 7212660 |
| 15 | Development Services | Traffic | Public Safety | 27,224,534 | 32,340,267 | 160000 |
| 38 | Technical Services | Disaster Management | Public Safety | 0 | 2,030,492 | 0 |
| 39 | Development Services | Law Enforcement | Public Safety | 0 | 3,358,208 | 0 |
| 40 | Technical Services | Animal Control | Public Safety | 60,000 | 483,809 | 0 |
| 11 | Development Services | Sport and Recreation | Sport and Recreation | 45,462 | 1,066,906 | 0 |
| 41 | Technical Services | Nature Reserve | Sport and Recreation | 0 | 1,257,270 | 0 |
| 42 | Operational Services | Swimming pool and camping | Sport and Recreation | 0 | 0 | 0 |
| 43 | Technical Services | Parks | Sport and Recreation | 23,387 | 6,534,793 | 0 |
| 44 | Technical Services | Pollution Control | Environmental Protection | 0 | 40,229 | 0 |
| 23 | Technical Services | Waste Management | Waste Management | 33,681,079 | 30,099,098 | 3385970 |
| 24 | Technical Services | Waste Water Management | Waste Water Management | 26,497,627 | 18,555,938 | 18679602 |
| 45 | Technical Services | Sewerage Purification | Waste Water Management | 0 | 7,056,988 | 0 |
| 46 | Technical Services | Sewerage Tanker Services | Waste Water Management | 3,568,184 | 2,739,440 | 0 |
| 21 | Technical Services | Civil: Roads and Storm Water | Road Transport | 0 | 30,132,650 | 1526320 |
| 47 | Technical Services | Proclaimed Main Roads | Road Transport | 117,000 | 146,404 | 0 |
| 48 | Development Services | Vehicle licensing and Testing | Road Transport | 6,142,915 | 4,268,184 | 0 |
| 49 | Technical Services | Water | Water | 55,270,316 | 46,031,668 | 4364440 |
| 19 | Technical Services | Electricity | Electricity | 84,107,291 | 71,624,847 | 11743410 |
| 52 | Financial Services | Grants and Subsidies | Budget and Treasury office | 27,810,757 | 657,880 | 0 |
| 51 | Financial Services | Stores & Workshop | Corporate Services | 0 | 2,018,892 | 0 |
| | | | | 481,437,435 | 470,657,275 | 50,578,999 |

| Unit | July Revenue | July Operational Exp. | July Capital Exp. | August Revenue | August Operational Exp. | August Capital Exp. | September Revenue | September Operational Exp. | September Capital Exp. |
|---|---|---|---|---|---|---|---|---|---|
| 1 | 108 | 1199468 | 0 | 134 | 1976458 | 28800 | 112 | 1928735 | 28800 |
| 6 | 133 | 1153838 | 0 | 344 | 1469685 | 0 | 109016 | 1280533 | 0 |
| 17 | 98755 | 989615 | 0 | 57266 | 967574 | 0 | 94963 | 1048020 | 0 |
| 29 | 0 | 774562 | 0 | 0 | 895027 | 141750 | 0 | 841103 | 265321.43 |
| 31 | 12402 | 313889 | 0 | 9517 | 294819 | 0 | 5220 | 280734 | 0 |
| 25 | 25720456 | 2269869 | 0 | 188875 | 2509698 | 0 | -3930756 | 3501915 | 0 |
| 33 | 37169110 | 0 | 0 | 3869977 | 94 | 0 | 3951021 | 972676 | 0 |
| 2 | 0 | 454068 | 0 | 647331 | 677903 | 0 | 203618 | 687120 | 0 |
| 5 | 0 | 219730 | 0 | 0 | 347249 | 0 | 0 | 791627 | 0 |
| 34 | 45199 | 892874 | 0 | 79577 | 1748277 | 0 | 82713 | 1664589 | 0 |
| 32 | 0 | 158363 | 0 | 0 | 174183 | 0 | 0 | 160636 | 0 |
| 14 | 116615 | 522564 | 0 | 66561 | 455176 | 0 | 37993 | 436880 | 0 |
| 13 | 0 | 148237 | 0 | 0 | 119442 | 0 | 0 | 120056 | 0 |
| 12 | 0 | 87837 | 0 | 0 | 102331 | 0 | 0 | 102000 | 0 |
| 10 | 0 | 103482 | 0 | 0 | 117836 | 0 | 0 | 141648 | 0 |
| 35 | 130099 | 96929 | 0 | 118183 | 58080 | 0 | 140484 | 47143 | 0 |
| 8 | 0 | 255831 | 0 | 0 | 299688 | 0 | 0 | 339205 | 0 |
| 36 | -20531 | 611041 | 0 | 475347 | 584449 | 0 | 878336 | 638418 | 0 |
| 37 | 42212 | 4575 | 0 | 40197 | 18864 | 0 | 69068 | 21985 | 0 |
| 9 | 0 | 334207 | 0 | 0 | 360039 | 655696.36 | 0 | 365953 | 655696.36 |
| 15 | 2420675 | 2009763 | 0 | 2312680 | 2696048 | 0 | 2247753 | 2306076 | 40000 |
| 38 | 0 | 31110 | 0 | 0 | 37769 | 0 | 0 | 35666 | 0 |
| 39 | 0 | 252501 | 0 | 0 | 277373 | 0 | 0 | 307727 | 0 |
| 40 | 0 | 3408 | 0 | 0 | 21274 | 0 | 0 | 8458 | 0 |
| 11 | -31249 | 3642 | 0 | 20046 | 26318 | 0 | 26338 | 43001 | 0 |
| 41 | 0 | 67854 | 0 | 0 | 69472 | 0 | 0 | 75814 | 0 |
| 42 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43 | 2306 | 382895 | 0 | 2572 | 649289 | 0 | 2194 | 521298 | 0 |
| 44 | 0 | 0 | 0 | 0 | 192 | 0 | 0 | 13780 | 0 |
| 23 | 2955878 | 1921941 | 0 | 2777586 | 2408564 | 0 | 2859654 | 2556193 | 100000 |
| 24 | 2158525 | 880275 | 400000 | 2109800 | 1236554 | 500000 | 2057376 | 1623733 | 500000 |
| 45 | 0 | 264623 | 0 | 0 | 432542 | 0 | 0 | 724760 | 0 |
| 46 | 276058 | 146222 | 0 | 216759 | 205449 | 0 | 325609 | 258512 | 0 |
| 21 | 0 | 1101394 | 0 | 0 | 1657700 | 36320 | 0 | 2201730 | 150000 |
| 47 | 0 | 0 | 0 | 0 | 27 | 0 | 0 | 14 | 0 |
| 48 | 585992 | 358366 | 0 | 416807 | 454949 | 0 | 452264 | 385820 | 0 |
| 49 | 4048029 | 1639232 | 19300 | 4343641 | 3151646 | 187200 | 3922695 | 4651479 | 230000 |
| 19 | 8084334 | 1436682 | 0 | 7478656 | 8628979 | 828485 | 6926146 | 8404031 | 1054975 |
| 52 | 1125326 | 61094 | 0 | 4140977 | 592703 | 0 | 5891066 | 804598 | 0 |
| 51 | 0 | 2453 | 0 | 0 | 43974 | 0 | 0 | 92134 | 0 |
| | 89815106 | 21090887 | 419300 | 25225856 | 35131017 | 2378251.4 | 20461817 | 39489068 | 3024792.8 |

| Unit | October Revenue | October Operational Exp. | October Capital Exp. | November Revenue | November Operational Exp. | November Capital Exp. | December Revenue | December Operational Exp. | December Capital Exp. |
|---|---|---|---|---|---|---|---|---|---|
| 1 | 110 | 1466746 | 28800 | 109 | 1848506 | 28800 | 137 | 1542445 | 29100 |
| 6 | 722 | 1431832 | 0 | 322 | 1386790 | 0 | 647 | 1393478 | 0 |
| 17 | 108571 | 970121 | 46250 | 81745 | 1137092 | 0 | 68600 | 969728 | 46250 |
| 29 | 0 | 916626 | 190321.43 | 0 | 1018745 | 290321.43 | 0 | 916320 | 190321.43 |
| 31 | 8911 | 316939 | 0 | 13082 | 444618 | 10000 | 4598 | 314313 | 0 |
| 25 | 673557 | 2999317 | 20148 | -10228 | 3499729 | 0 | 22141170 | 4184763 | 0 |
| 33 | 4295438 | 324208 | 0 | 4336566 | 324303 | 0 | 4131621 | 324208 | 0 |
| 2 | 0 | 528654 | 0 | 0 | 564170 | 0 | 139167 | 637585 | 0 |
| 5 | 0 | 270450 | 0 | 0 | 285149 | 0 | 0 | 969565 | 0 |
| 34 | 106791 | 1307121 | 0 | 105276 | 1294921 | 0 | -17748 | 1651771 | 0 |
| 32 | 0 | 145850 | 0 | 0 | 136484 | 0 | 0 | 166193 | 0 |
| 14 | 11612 | 530527 | 0 | 3895 | 464296 | 0 | 12085 | 523668 | 0 |
| 13 | 0 | 111581 | 0 | 0 | 144708 | 0 | 0 | 118455 | 0 |
| 12 | 0 | 231735 | 0 | 0 | 199213 | 0 | 0 | 117016 | 0 |
| 10 | 0 | 115355 | 0 | 0 | 137322 | 0 | 0 | 166027 | 0 |
| 35 | 146983 | 44057 | 0 | 174276 | 50191 | 0 | 89093 | 43764 | 0 |
| 8 | 0 | 324497 | 0 | 0 | 379661 | 0 | 0 | 312592 | 0 |
| 36 | 707718 | 606256 | 0 | 898526 | 710734 | 0 | 1017208 | 616751 | 0 |
| 37 | 38577 | 55527 | 0 | | 61438 | 0 | 31141 | 29003 | 0 |
| 9 | 0 | 338802 | 655696.36 | 0 | 376004 | 655696.36 | 0 | 374955 | 655696.36 |
| 15 | 2477256 | 2311540 | 0 | 2165564 | 3861582 | 0 | 1800001 | 2593169 | 40000 |
| 38 | 0 | 115019 | 0 | 0 | 61783 | 0 | 0 | 765386 | 0 |
| 39 | 0 | 268294 | 0 | 0 | 271389 | 0 | 0 | 272892 | 0 |
| 40 | 0 | 30857 | 0 | 0 | 67214 | 0 | 0 | 126855 | 0 |
| 11 | -136 | 80688 | 0 | -19733 | 105808 | 0 | -7260 | 94064 | 0 |
| 41 | 0 | 79754 | 0 | 0 | 115790 | 0 | 0 | 141242 | 0 |
| 42 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43 | 1877 | 686624 | 0 | 1610 | 693885 | 0 | 955 | 625193 | 0 |
| 44 | 0 | 0 | 0 | 0 | 25736 | 0 | 0 | 0 | 0 |
| 23 | 2842807 | 2665432 | 230710 | 2822394 | 2535943 | 250000 | 2856504 | 2897834 | 150000 |
| 24 | 7070793 | 1097632 | 600000 | 2045451 | 1178645 | 700000 | 2101962 | 1872833 | 2200000 |
| 45 | 0 | 669853 | 0 | 0 | 457425 | 0 | 0 | 1096423 | 0 |
| 46 | 316938 | 206305 | 0 | 332647 | 314475 | 0 | 330067 | 220010 | 0 |
| 21 | 0 | 2123645 | 200000 | 0 | 3533953 | 200000 | 0 | 3863014 | 100000 |
| 47 | 110839 | 138561 | 0 | 748 | 962 | 0 | 0 | 0 | 0 |
| 48 | 580125 | 372166 | 0 | 501729 | 422420 | 0 | 436138 | 374917 | 0 |
| 49 | 4041905 | 2999457 | 230000 | 4136326 | 3370699 | 230000 | 4453180 | 4314548 | 139340 |
| 19 | 6563472 | 5308230 | 924975 | 6324135 | 5433197 | 1004975 | 5941300 | 6395676 | 780000 |
| 52 | 16552234 | 9389545 | 0 | 2510083 | 896265 | 0 | 17297280 | 4061158 | 0 |
| 51 | 0 | 45940 | 0 | 0 | 24793 | 0 | 0 | 37325 | 0 |
| | 25104866 | 32190058 | 3126900.8 | 23912440 | 36914980 | 3369792.8 | 45530566 | 40426656 | 4330707.8 |

| Unit | January Revenue | January Operational Exp. | January Capital Exp. | February Revenue | February Operational Exp. | February Capital Exp. | March Revenue | March Operational Exp. | March Capital Exp. |
|---|---|---|---|---|---|---|---|---|---|
| 1 | 179 | 1630631 | 0 | 1218 | 2210062 | 0 | 578 | 1940681 | 0 |
| 6 | 589 | 1276074 | 0 | 216 | 1306625 | 0 | 268 | 1271612 | 0 |
| 17 | 85430 | 1017330 | 46250 | 5695 | 1339445 | 0 | 243710 | 1113733 | 0 |
| 29 | 0 | 907095 | 301321.43 | 0 | 1772067 | 174892.86 | 0 | 896228 | 77750 |
| 31 | 17666 | 403640 | 0 | 5249 | 284883 | 0 | 5302 | 265664 | 0 |
| 25 | 52949 | 2765425 | 0 | 24529 | 2269612 | 20148.9 | 17561377 | 2606528 | 0 |
| 33 | 4388750 | 324208 | 0 | 4429845 | 326315 | 0 | 4387466 | 324208 | 0 |
| 2 | 0 | 546137 | 0 | 0 | 525372 | 0 | 184957 | 687555 | 0 |
| 5 | 0 | 263589 | 102000 | 0 | 1001321 | 102000 | 0 | 284205 | 102000 |
| 34 | 129145 | 673263 | 0 | 264257 | 161622 | 0 | 146348 | 1185592 | 0 |
| 32 | 0 | 168328 | 0 | 0 | 175338 | 0 | 0 | 159498 | 0 |
| 14 | 4153 | 516147 | 0 | 2077 | 390855 | 0 | 271883 | 346409 | 0 |
| 13 | 0 | 120774 | 0 | 0 | 124373 | 0 | 0 | 118277 | 0 |
| 12 | 0 | 91949 | 0 | 0 | 164150 | 0 | 0 | 148151 | 0 |
| 10 | 0 | 186149 | 0 | 0 | 197268 | 0 | 0 | 127352 | 0 |
| 35 | 60273 | 100060 | 0 | 62085 | 133296 | 0 | 236068 | 162195 | 0 |
| 8 | 0 | 262107 | 0 | 0 | 354045 | 0 | 0 | 263503 | 0 |
| 36 | 463226 | 597706 | 0 | 656381 | 632413 | 206500 | 654938 | 579972 | 206500 |
| 37 | 40509 | 10822 | 0 | 37755 | 107615 | 0 | 38197 | 16303 | 0 |
| 9 | 0 | 333943 | 655696.36 | 31104404 | 31734322 | 655696.36 | 0 | 7374520 | 655696.36 |
| 15 | 2435585 | 2836805 | 0 | 2161005 | 2856273 | 40000 | 2438534 | 2601802 | 0 |
| 38 | 0 | 46456 | 0 | 0 | 115573 | 0 | 0 | 32878 | 0 |
| 39 | 0 | 240973 | 0 | 0 | 246536 | 0 | 0 | 246947 | 0 |
| 40 | 0 | 18487 | 0 | 12376 | 4202 | 0 | 24752 | 55849 | 0 |
| 11 | 6149 | 31189 | 0 | 12992 | 227256 | 0 | 20494 | 59910 | 0 |
| 41 | 0 | 66213 | 0 | 0 | 279177 | 0 | 0 | 60000 | 0 |
| 42 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43 | 1942 | 469898 | 0 | 2556 | 631759 | 0 | -430 | 444659 | 0 |
| 44 | 0 | 0 | 0 | 0 | 137 | 0 | 0 | 0 | 0 |
| 23 | 2833353 | 2357171 | 250000 | 2859273 | 2324829 | 482000 | 2321934 | 2651018 | 532000 |
| 24 | 2112013 | 1129500 | 2350000 | 4630665 | 3273813 | 4300000 | 86921 | 1286557 | 3101750 |
| 45 | 0 | 709494 | 0 | 0 | 468027 | 0 | 0 | 626143 | 0 |
| 46 | 287575 | 205474 | 0 | 255146 | 108688 | 0 | 285350 | 319808 | 0 |
| 21 | 0 | 1712973 | 130000 | 0 | 4203571 | 200000 | 0 | 2078281 | 200000 |
| 47 | 0 | 0 | 0 | 0 | 19 | 0 | 0 | 0 | 0 |
| 48 | 577465 | 429365 | 0 | 702989 | 272369 | 0 | 549693 | 269845 | 0 |
| 49 | 5825734 | 3265547 | 309040 | 4969771 | 5706292 | 545000 | 5502601 | 4844837 | 980000 |
| 19 | 7140799 | 5542643 | 780000 | 6317164 | 7206886 | 2650000 | 6741114 | 5810982 | 1440000 |
| 52 | 71268 | 17668 | 0 | -33602863 | -15368366 | 0 | 11650775 | 45105 | 0 |
| 51 | 0 | 16508 | 0 | 0 | 1068911 | 0 | 0 | 15015 | 0 |
| | 26463484 | 31257565 | 4924307.8 | 58517648 | 73236406 | 9376238.1 | 41702055 | 41261702 | 7295696.4 |

| Unit | April Revenue | April Operational Exp. | April Capital Exp. | May Revenue | May Operational Exp. | May Capital Exp. | June Revenue | June Operational Exp. | June Capital Exp. | Diff Revenue | Diff Operational Exp. | Diff Capital Exp. |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1 | 129 | 1357231 | 0 | 222 | 1919177 | 0 | 303 | 1754773 | 0 | 0 | 0 | 0 |
| 6 | 376 | 1914990 | 0 | 179 | 1448898 | 0 | 188 | 1449874 | 0 | 0 | 0 | 0 |
| 17 | 86648 | 1035707 | 0 | 72813 | 1257539 | 49750 | 100804 | 1099776 | 0 | 0 | 0 | 0 |
| 29 | 0 | 916139 | 77750 | 0 | 1424835 | 77750 | 0 | 1142258 | 0 | 0 | 0 | 0 |
| 31 | 7461 | 315845 | 0 | 12415 | 491193 | 0 | 3177 | 284164 | 0 | 0 | 0 | 0 |
| 25 | 510050 | 2475953 | 0 | 1144992 | 2799892 | 0 | 1764109.9 | 3077120 | 0 | 0 | 0 | 0 |
| 33 | 4352778 | 324256 | 0 | 4371528 | 325068 | 0 | 5091698.2 | 324512 | 0 | 0 | 0 | 0 |
| 2 | 0 | 566384 | 0 | 51268 | 558524 | 0 | 0 | 1910315 | 0 | 0 | 0 | 0 |
| 5 | 0 | 301370 | 102000 | 0 | 635076 | 102000 | 0 | 1664504 | 0 | 0 | 0 | 0 |
| 34 | 150077 | 724278 | 0 | 196415 | 802517 | 0 | 344330 | 1937686 | 0 | 0 | 0 | 0 |
| 32 | 0 | 145357 | 0 | 0 | 159167 | 0 | 0 | 153728 | 0 | 0 | 0 | 0 |
| 14 | 14697 | 358450 | 0 | -10898 | 419604 | 0 | 65756 | 440973 | 0 | 0 | 0 | 0 |
| 13 | 0 | 120256 | 0 | 0 | 115928 | 0 | 212000 | 209704 | 0 | 0 | 0 | 0 |
| 12 | 0 | 180771 | 0 | 0 | 108941 | 0 | 0 | 76389 | 0 | 0 | 0 | 0 |
| 10 | 0 | 167750 | 0 | 0 | 152822 | 0 | 0 | 188194 | 0 | 0 | 0 | 0 |
| 35 | 63275 | 169408 | 0 | 150726 | 150141 | 0 | 164496 | 138114 | 0 | 0 | 0 | 0 |
| 8 | 0 | 260078 | 0 | 0 | 451037 | 0 | 0 | 271373 | 0 | 0 | 0 | 0 |
| 36 | 640745 | 571021 | 206500 | 637081 | 568349 | 206500 | 628499 | 799277 | 0 | 0 | 0 | 0 |
| 37 | 46584 | 37314 | 0 | 56803 | 102180 | 0 | 59235 | 171922 | 0 | 0 | 0 | 0 |
| 9 | 1555575 | 340113 | 655696.36 | 10825381 | 5650572 | 655696 | 8091640 | 2604466 | 655696 | 0 | 0 | 0 |
| 15 | 1473692 | 2555981 | 40000 | 2352648 | 2699070 | 0 | 2939141 | 3012158 | 0 | 0 | 0 | 0 |
| 38 | 0 | 382337 | 0 | 0 | 37630 | 0 | 0 | 368885 | 0 | 0 | 0 | 0 |
| 39 | 0 | 275176 | 0 | 0 | 281137 | 0 | 0 | 417263 | 0 | 0 | 0 | 0 |
| 40 | 0 | 3832 | 0 | 0 | 13147 | 0 | 22872 | 130226 | 0 | 0 | 0 | 0 |
| 11 | 22474 | 112555 | 0 | 16813 | 122645 | 0 | -21466 | 159830 | 0 | 0 | 0 | 0 |
| 41 | 0 | 119015 | 0 | 0 | 74752 | 0 | 0 | 108187 | 0 | 0 | 0 | 0 |
| 42 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43 | 2464 | 472431 | 0 | 2743 | 469901 | 0 | 2598 | 486961 | 0 | 0 | 0 | 0 |
| 44 | 0 | 97 | 0 | 0 | 192 | 0 | 0 | 95 | 0 | 0 | 0 | 0 |
| 23 | 2872195 | 2259505 | 532000 | 2897259 | 2250369 | 532000 | 2787242 | 3270299 | 327260 | 0 | 0 | 0 |
| 24 | 2385870 | 1058586 | 2652630 | 2114973 | 1932117 | 1375222 | 2629277.7 | 1985693 | 0 | 0 | 0 | 0 |
| 45 | 0 | 366426 | 0 | 0 | 350150 | 0 | 0 | 891122 | 0 | 0 | 0 | 0 |
| 46 | 334492 | 166359 | 0 | 282929 | 302396 | 0 | 324614 | 185742 | 0 | 0 | 0 | 0 |
| 21 | 0 | 1698764 | 200000 | 0 | 2644157 | 110000 | 0 | 3313468 | 0 | 0 | 0 | 0 |
| 47 | 0 | 14 | 0 | 0 | 27 | 0 | 5413 | 6780 | 0 | 0 | 0 | 0 |
| 48 | 461276 | 274721 | 0 | 409640 | 292991 | 0 | 468797 | 360255 | 0 | 0 | 0 | 0 |
| 49 | 5411685 | 2979453 | 1005000 | 4263853 | 4855956 | 470260 | 4350896.3 | 4252522 | 19300 | 0 | 0 | 0 |
| 19 | 6529797 | 5051626 | 1250000 | 6330752 | 5864102 | 1030000 | 9729621.9 | 6541813 | 0 | 0 | 0 | 0 |
| 52 | 414829 | 39370 | 0 | -7081260 | 48298 | 0 | 8841042 | 70442 | 0 | 0 | 0 | 0 |
| 51 | 0 | 21928 | 0 | 0 | 451193 | 0 | 0 | 198718 | 0 | 0 | 0 | 0 |
| | 26922940 | 30059549 | 6721576.4 | 36175535 | 41732199 | 4609178 | 39765243 | 45190416 | 1002256 | | | |